Comparative Statement of Financial Position

March 31, 2019, December 31, 2018, September 30, 2018, June 30, 2018, and March 31, 2018

| | | 31-Mar-19 | 31-Dec-18 | 30-Sep-18 | 30-Jun-18 | 31-Mar-18 |
|---|----------|-----------|-----------|-----------|-----------|-----------|
| ASSETS | | | | | | |
| Current Assets: | | | | | | |
| Cash - Capital City Bank | \$ | 511,999 | 331,802 | 365,260 | 655,044 | 527,326 |
| Investments - Vanguard | | 16,390 | 16,296 | 16,208 | 16,130 | 16,064 |
| Investments - CD's | | 188,120 | 185,933 | 185,446 | 185,164 | 184,884 |
| Accounts Receivable | | 25,325 | 21,417 | 4,325 | 2,773 | 47,225 |
| Interest Receivable | | 250 | 1,510 | 1,024 | 592 | 146 |
| Prepaid Expenses | | 703 | 209 | 591 | 5,868 | 2,759 |
| Prepaid Conference Expenses | | 9,698 | 1,280 | 0 | 0 | 4,832 |
| Prepaid School of Gov Finance Expenses | | 0 | 0 | 1,596 | 0 | 0 |
| Deposits | | 72,036 | 13,750 | 17,096 | 6,881 | 71,773 |
| Total Current Assets | \$ | 824,521 | 572,197 | 591,546 | 872,452 | 855,009 |
| Equipment: | | | | | | |
| Computer Equipment | \$ | 3,569 | 3,569 | 3,569 | 3,569 | 3,569 |
| Less: Accumulated Depreciation | _ | (3,092) | (3,060) | (3,028) | (2,996) | (2,964) |
| Net Equipment | \$ | 477 | 509 | 541 | 573 | 605 |
| Other Assets: | | | | | | |
| Deposits | \$ | 4,000 | 4,000 | 4,000 | 2,000 | 3,500 |
| Prepaid | | 26 | 26 | 141 | 0 | 0 |
| Total Other Assets | \$ | 4,026 | 4,026 | 4,141 | 2,000 | 3,500 |
| Total Assets | \$ | 829,024 | 576,732 | 596,228 | 875,025 | 859,114 |
| Total Tassets | | 027,021 | 270,732 | 370,220 | 075,025 | 035,111 |
| LIABILITIES AND NET ASSETS Current Liabilities: | | | | | | |
| Deferred Revenues | \$ | 349,290 | 13,200 | 117,184 | 0 | 390,020 |
| Accounts Payable | Ψ | 53,426 | 142,235 | 64,268 | 530,943 | 128,280 |
| Total Current Liabilities | <u> </u> | 402,716 | 155,435 | 181,452 | 530,943 | 518,300 |
| Total Cuffent Liabinties | Φ | 402,710 | 155,455 | 101,432 | 330,743 | 310,300 |
| Unrestricted Net Assets | \$_ | 426,308 | 421,297 | 414,776 | 344,082 | 340,814 |
| Total Liabilities and Unrestricted Net Assets | \$ _ | 829,024 | 576,732 | 596,228 | 875,025 | 859,114 |

Statement of Activities For the Nine Months Ended March 31, 2019

| | - | QTR 1 | QTR2 | ACTUAL QTR 3 | QTR 4 | YTD | BUDGET AMENDED | BUDGET | BUDGET VARIANCE |
|--------------------------------|------|------------|-----------|--------------|-----------|-----------|-------------------|--------|--------------------|
| | | 1-July-18 | 1-Oct-18 | 1-Jan-19 | 1-Apr-19 | 1-Jul-18 | 1-Jul-18 | OF | YEAR |
| | | to | to | to | to | to | to | BUDGET | TO |
| | _ | 30-Sept-18 | 31-Dec-18 | 31-Mar-19 | 30-Jun-19 | 30-Jun-19 | 30-Jun-19 | SPENT | DATE |
| REVENUES | | | | | | | | | |
| Membership Dues | \$ | 92,715 | 3,290 | 7,140 | 0 | 103,145 | 105,000 | 98% | (1,855) |
| Investment Income | | 791 | 1,061 | 1,021 | 0 | 2,873 | 4,000 | 72% | (1,127) |
| Annual Conference | | 0 | 0 | 0 | 0 | 0 | 636,500 | 0% | (636,500) |
| School of Governmental Finance | | 0 | 114,147 | 0 | 0 | 114,147 | 78,230 | 146% | 35,917 |
| Seminars | | 0 | 0 | 0 | 0 | 0 | 27,000 | 0% | (27,000) |
| Leadership | | 0 | 0 | 19,900 | 0 | 19,900 | 19,900 | 100% | 0 |
| Boot Camps | | 13,200 | 11,880 | 13,200 | 0 | 38,280 | 52,800 | 73% | (14,520) |
| CGFO Fees | | 18,390 | 540 | 13,565 | 0 | 32,495 | 45,000 | 72% | (12,505) |
| Miscellaneous | _ | 187 | 0 | 0 | 0 | 187 | 0 | 0% | 187 |
| TOTAL REVENUES | \$ = | 125,283 | 130,918 | 54,826 | 0 | 311,027 | 968,430 | 32% | (657,403) |
| EXPENSES | | | | | | | | | |
| Professional Services: | | | | | | | | | |
| Florida League of Cities, Inc. | \$ | 28,750 | 28,750 | 28,750 | 0 | 86,250 | 115,000 | 75% | 28,750 |
| Auditor Fees | _ | 0 | 0 | 0 | 0 | 0 | 9,500 | 0% | 9,500 |
| Total - Professional Services | \$_ | 28,750 | 28,750 | 28,750 | 0 | 86,250 | 124,500 | 69% | 38,250 |
| Meeting Expenses: | | | | | | | | | |
| Board of Directors | \$ | 2,952 | 3,613 | 4,374 | 0 | 10,939 | 21,500 | 51% | 10,561 |
| Strategic Planning | | 0 | 380 | 0 | 0 | 380 | 3,500 | 11% | 3,120 |
| GFOA Conference | | 0 | 0 | 0 | 0 | 0 | 4,000 | 0% | 4,000 |
| GFOA Reception | _ | 0 | 0 | 0 | 0 | 0 | 5,000 | 0% | 5,000 |
| Total - Meeting Expenses | \$ | 2,952 | 3,993 | 4,374 | 0 | 11,319 | 34,000 | 33% | 22,681 |
| <i>C</i> 1 | · - | | | | | | | | |

Statement of Activities For the Nine Months Ended March 31, 2019

| - | | | ACTUAL | | | BUDGET | BUDGET | BUDGET |
|--------------------------------------|------------|-----------|-----------|-----------|-----------|-----------|--------|----------|
| | QTR 1 | QTR2 | QTR 3 | QTR 4 | YTD | AMENDED | % | VARIANCE |
| | 1-July-18 | 1-Oct-18 | 1-Jan-19 | 1-Apr-19 | 1-Jul-18 | 1-Jul-18 | OF | YEAR |
| | to | to | to | to | to | to | BUDGET | TO |
| | 30-Sept-18 | 31-Dec-18 | 31-Mar-19 | 30-Jun-19 | 30-Jun-19 | 30-Jun-19 | SPENT | DATE |
| Training/Education: | | | | | | | | |
| Conference Expenses \$ | 0 | 0 | 0 | 0 | 0 | 644,700 | 0% | 644,700 |
| School of Governmental Finance | 0 | 70,773 | 0 | 0 | 70,773 | 77,550 | 91% | 6,777 |
| Seminars | 0 | 0 | 0 | 0 | 0 | 25,000 | 0% | 25,000 |
| Leadership | 0 | 0 | 2,314 | 0 | 2,314 | 63,500 | 4% | 61,186 |
| Boot Camps | 7,545 | 6,329 | 7,441 | 0 | 21,315 | 38,200 | 56% | 16,885 |
| CGFO Expenses | 0 | 9,297 | 0 | 0 | 9,297 | 63,000 | 15% | 53,703 |
| NASBA Fees | 0 | 0 | 331 | 0 | 331 | 1,000 | 33% | 669 |
| Total - Training/Education \$ _ | 7,545 | 86,399 | 10,086 | 0 | 104,030 | 912,950 | 11% | 808,920 |
| Standing Committees: | | | | | | | | |
| Standing Committee Meetings | 0 | 1,807 | 0 | 0 | 1,807 | 2,000 | 90% | 193 |
| All Committee Meetings @ Conference | 0 | 0 | 0 | 0 | 0 | 7,000 | 0% | 7,000 |
| Total - Standing Committees \$_ | 0 | 1,807 | 0 | 0 | 1,807 | 9,000 | 20% | 7,193 |
| Communication to Members: | | | | | | | | |
| Postage & Mailing | 229 | 325 | 6 | 0 | 560 | 500 | 112% | (60) |
| Printing & Duplicating | 1,097 | 54 | 313 | 0 | 1,464 | 1,500 | 98% | 36 |
| Total - Communication to Members \$_ | 1,326 | 379 | 319 | 0 | 2,024 | 2,000 | 101% | (24) |

Statement of Activities For the Nine Months Ended March 31, 2019

| | - | | | ACTUAL | | | BUDGET | BUDGET | BUDGET |
|--|------|------------|-----------|-----------|-----------|-----------|-----------|--------|----------|
| | | QTR 1 | QTR2 | QTR 3 | QTR 4 | YTD | AMENDED | % | VARIANCE |
| | | 1-July-18 | 1-Oct-18 | 1-Jan-19 | 1-Apr-19 | 1-Jul-18 | 1-Jul-18 | OF | YEAR |
| | | to | to | to | to | to | to | BUDGET | TO |
| | | 30-Sept-18 | 31-Dec-18 | 31-Mar-19 | 30-Jun-19 | 30-Jun-19 | 30-Jun-19 | SPENT | DATE |
| Administrative Expenses: | | | | | | | | | |
| Insurance Expense | \$ | 3,998 | 0 | 0 | 0 | 3,998 | 4,500 | 89% | 502 |
| List Serve | | 1,578 | 0 | 537 | 0 | 2,115 | 4,000 | 53% | 1,885 |
| Filings & Registrations | | 0 | 0 | 31 | 0 | 31 | 100 | 31% | 69 |
| Staff Travel | | 878 | 444 | 12 | 0 | 1,334 | 3,500 | 38% | 2,166 |
| Miscellaneous Expense | | 785 | 556 | 774 | 0 | 2,115 | 3,500 | 60% | 1,385 |
| Credit Card and Bank Fees | | 6,745 | 2,037 | 4,900 | 0 | 13,682 | 20,000 | 68% | 6,318 |
| Depreciation | _ | 32 | 32 | 32 | 0 | 96 | 200 | 48% | 104 |
| Total - Administrative Expenses | \$_ | 14,016 | 3,069 | 6,286 | 0 | 23,371 | 35,800 | 65% | 12,429 |
| TOTAL EXPENSES | \$ = | 54,589 | 124,397 | 49,815 | 0 | 228,801 | 1,118,250 | 20% | 889,449 |
| Increase (Decrease) in Unrestricted Net Assets | \$ | 70,694 | 6,521 | 5,011 | 0 | 82,226 | (149,820) | -55% | 232,046 |
| Unrestricted Net Assets, Beginning of Period | \$_ | 344,082 | 414,776 | 421,297 | 426,308 | 344,082 | 344,082 | 100% | 0 |
| Unrestricted Net Assets, End of Period | \$ = | 414,776 | 421,297 | 426,308 | 426,308 | 426,308 | 194,262 | 219% | 232,046 |

Statement of Cash Flows

For the Nine Months Ended March 31, 2019

| Cash Flows From Operating Activities | | |
|---|---------------|-----------------|
| Receipts from Members and Associates \$ | 623,305 | |
| Receipts from Exhibitors and Hotel Sites | 11,588 | |
| Interest and Dividends | 3,215 | |
| Fees Paid to Florida League of Cities | (122,805) | |
| Payments to Vendors | (655,133) | |
| Net Cash Used by Operating Activities | | \$ (139,830) |
| Cash Flows from Investing Activities | | |
| Proceeds from Investments \$ | 187,148 | |
| Purchase of Investments | (190,103) | |
| Net Cash Used by Investing Activities | | \$ (2,955) |
| Net Decrease in Cash and Cash Equivalents | | \$ (142,785) |
| Cash and Cash Equivalents-Beginning of Period | | \$ 671,174 |
| Cash and Cash Equivalents-End of Period | | \$ 528,389 |

Statement of Cash Flows For the Nine Months Ended March 31, 2019

| Reconciliation of Increase in Net Assets to Net Cash | 1 |
|--|---|
| Used by Operating Activities | |

| Used by Operating Activities | | | |
|---|----|-----------|-----------|
| Increase in Net Assets | \$ | 82,226 | |
| Adjustments to Reconcile Increase in Net Assets | | | |
| to Net Cash Used by Operating Activities: | | | |
| Depreciation | | 96 | |
| Increase in Accounts Receivable | | (22,210) | |
| Increase in Prepaid Expenses | | (4,560) | |
| Increase in Deposits | | (67,155) | |
| Decrease in Accounts Payable | | (477,517) | |
| Increase in Deferred Revenues | _ | 349,290 | |
| | | | (122.22) |
| Net Cash Used by Operating Activities | | \$ | (139,830) |

2018 School of Governmental Finance Palm Beach Gardens, FL

| REVENUE COMPARISON |
|--------------------|
|--------------------|

| | # of | 2018 | | |
|-----------------------------------|----------|---------|--------|----------|
| REGISTRATIONS | REG | ACTUAL | BUDGET | VARIANCE |
| | | | | |
| Active Member Basic | 62 | 16,120 | 12,500 | 3,620 |
| Active Member Basic Late | 9 | 2,700 | 1,450 | 1,250 |
| Active Member Intermediate | 86 | 21,500 | 12,500 | 9,000 |
| Active Member Intermediate Late | 9 | 2,610 | 4,350 | (1,740) |
| Associate Member Basic | 1 | 325 | 630 | (305) |
| Associate Member Intermediate | 1 | 310 | 0 | 310 |
| Non Member Basic | 9 | 3,465 | 750 | 2,715 |
| Non Member Basic Late | 1 | 425 | 0 | 425 |
| Non Member Intermediate | 4 | 1,460 | 770 | 690 |
| Non Member Intermediate Late | 1 | 405 | 0 | 405 |
| Active Member Week | 117 | 46,800 | 32,000 | 14,800 |
| Associate Member Entire Week | 5 | 2,625 | 1,050 | 1,575 |
| Active Member Week Late | 4 | 1,760 | 4,400 | (2,640) |
| Non Member Week | 4 | 2,560 | 1,280 | 1,280 |
| Associate Member Entire Week Late | 1 | 565 | 0 | 565 |
| Cancellation Fees | 19 | 760 | 0 | 760 |
| Hotel Commissions | | 9,757 | 6,550 | 3,207 |
| TOTAL REVENUES | | 114,147 | 78,230 | 35,917 |

EXPENSE COMPARISON

| | 2018 | | |
|---------------------------|--------|--------|----------|
| | ACTUAL | BUDGET | VARIANCE |
| Hospitality Suite | 4,952 | 4,500 | (452) |
| Refreshment Breaks | 31,101 | 40,000 | 8,899 |
| Welcome Recption | 7,851 | 5,000 | (2,851) |
| Emerging Leader Reception | 3,223 | 2,500 | (723) |
| Staff Travel | 3,538 | 6,000 | 2,462 |
| Equipment Rentals | 5,181 | 8,000 | 2,819 |
| Speaker Gifts | 1,481 | 750 | (731) |
| Postage/Mailing | 68 | 50 | (18) |
| Printing/Duplicating | 1,775 | 1,500 | (275) |
| Meeting Planning Services | 7,850 | 6,000 | (1,850) |
| Insurance | 434 | 500 | 66 |
| Internet Café | 2,200 | 2,500 | 300 |
| Operating Supplies | 1,119 | 250 | (869) |
| TOTAL EXPENSES | 70,773 | 77,550 | 6,777 |
| NET INCOME | 43,374 | 680 | 42,694 |

2019 Leadership FGFOA Orlando, FL

| REVENUE COMPARISON | _ | | | |
|---------------------------|------|----------------|--------------------|----------|
| DECICED LETICALS | # of | 2019 | ORIGINAL | |
| REGISTRATIONS | REG | ACTUAL | BUDGET | VARIANCE |
| Registration Fees | 20 | 19,900 | 19,900 | 0 |
| TOTAL REVENUES | | 19,900 | 19,900 | 0 |
| EXPENSE COMPARISON | - | | | |
| | | 2019 ACTUAL | ORIGINAL BUDGET | VARIANCE |
| Hotel Fees | | 0 | 18,000 | 18,000 |
| Breaks | | 0 | 1,700 | 1,700 |
| Lunch | | 0 | 7,000 | 7,000 |
| Dinner | | 1,951 | 7,500 | 5,549 |
| Equipment Rentals | | 0 | 3,000 | 3,000 |
| Awards | | 0 | 1,600 | 1,600 |
| Printing/Duplicating | | 0 | 500 | 500 |
| Speaker Expense | | 67 | 20,000 | 19,933 |
| Meeting Planning Services | | 0 | 2,000 | 2,000 |
| Staff Travel | | 296 | 2,200 | 1,904 |
| TOTAL EXPENSES | | 2,314 | 63,500 | 61,186 |
| NET INCOME (LOSS) | | 17,586 | (43,600) | 61,186 |

2018-19 Bootcamps

For the Nine Months Ended March 31, 2019

| REVENUE COMPARISON | | | | |
|--------------------------|-------------|----------------|--------------------|----------|
| REGISTRATIONS | # of REG | 2019 ACTUAL | ORIGINAL BUDGET | VARIANCE |
| REGISTRATIONS | <u> </u> | ACTUAL | BODGET | VARIANCE |
| Registration Fees | 87 | 38,280 | 52,800 | (14,520) |
| TOTAL REVENUES | | 38,280 | 52,800 | (14,520) |
| EXPENSE COMPARISON | | | | |
| | | 2018 | ORIGINAL | |
| | | ACTUAL | BUDGET | VARIANCE |
| Refreshment Breaks | | 4,332 | 12,000 | 7,668 |
| Lunch | | 4,618 | 7,000 | 2,382 |
| Printing and Duplicating | | 0 | 1,200 | 1,200 |
| Speaker Expense | | 8,959 | 12,000 | 3,041 |
| Staff Travel | | 344 | 1,000 | 656 |
| Equipment Rent | | 2,051 | 4,000 | 1,949 |
| Room Rental | | 1,011 | 1,000 | (11) |
| TOTAL EXPENSES | | 21,315 | 38,200 | 16,885 |

NET INCOME

16,965

14,600

2,365

2018-19 CGFO

For the Nine Months Ended March 31, 2019

| RE\ | /FNI | IIF | CO | MP | ΔR | ISC | M |
|---------------|--------|-----|--------|------|---------------------|-----|-----|
| -1×1 | / LIN' | _ | \sim | IVIE | \sim 1 $^{\circ}$ | v | 713 |

| REGISTRATIONS | # of REG | 2019 ACTUAL | ORIGINAL BUDGET | VARIANCE |
|------------------|-------------|----------------|--------------------|----------|
| Renewals | 90 | 4,015 | 4,000 | 15 |
| Application Fees | 40 | 2,000 | 3,000 | (1,000) |
| Review Courses | 500 | 16,760 | 22,000 | (5,240) |
| Exams | 324 | 9,720 | 16,000 | (6,280) |
| TOTAL REVENUES | | 32,495 | 45,000 | (12,505) |

EXPENSE COMPARISON

| | 2019 ACTUAL | ORIGINAL BUDGET | VARIANCE |
|-----------------------------------|----------------|--------------------|----------|
| Food and Beverage | 9,297 | 13,000 | 3,703 |
| Scantron Maintenance and Supplies | 0 | 500 | 500 |
| Printing and Mailing | 0 | 1,000 | 1,000 |
| Exam Rewrite or Update | 0 | 47,000 | 47,000 |
| Equipment Rental | 0 | 1,500 | 1,500 |
| TOTAL EXPENSES | 9,297 | 63,000 | 53,703 |
| NET INCOME (LOSS) | 23,198 | (18,000) | 41,198 |

Supplemental Information

For the Nine Months Ended March 31, 2019

Accounts Receivable:

| Miscellaneous Members | 25,325 | Event Receivables |
|----------------------------------|--------|-----------------------------------|
| Total Accounts Receivable | 25,325 | |
| Prepaid Expenses: | | |
| Tervis | 1,106 | Speaker Gifts |
| Amazon | 174 | Miscellaneous Conference Supplies |
| NASBA | 463 | Continuing Education |
| Yeti Custom Shop | 58 | Speaker Gifts |
| Music License | 163 | Licensing Fees |
| Affinity NonProfits | 2,256 | Cancellation Insurance |
| Four Star Marketing | 4,743 | Welcome Bags |
| Attendify | 1,198 | Annual Conference App |
| Fl Dept of State | 31 | State Registration Fees |
| Digicert and Network Solutions | 235 | Internet Homepage |
| Total Prepaid Expenses | 10,427 | |
| Deposits: | | |
| Current: | | |
| Diplomat Hotel | 1,500 | 2019 Annual Conference |
| Donovan Darius Enterprise | 5,000 | 2019 Annual Conference Speaker |
| Annetts Wilson Media | 4,000 | 2019 Leadership |
| Hull and Associates | 10,500 | 2019 Leadership |
| Second Harvest | 468 | May Event |
| Orchid Concessions | 39,015 | Conference Tuesday Night Event |
| Broward County BCC | 1,498 | Conference President's Reception |
| Emac Solutions | 2,050 | Conference Tuesday Night Event |
| Bresler Training | 4,200 | 2019 Leadership |
| Hugh's Catering | 3,305 | Conference President's Reception |
| Embassy Suites | 500 | 2019 Leadership |

Supplemental Information

For the Nine Months Ended March 31, 2019

| Non-Current: | | |
|------------------------------------|--------|--|
| Rosen Shingle | 1,000 | 2020 Annual Conference |
| Rosen Shingle | 1,000 | 2022 Annual Conference |
| Waldorf Astoria | 2,000 | 2021 Annual Conference |
| Total Deposits | | 036 |
| Accounts Payable: | | |
| Lynda Dennis | 2,624 | Speaker Fees |
| Hull & Associates | 5,250 | Speaker Fees |
| L-Soft | 537 | Listserv Fees |
| Annetta Wilson Media | 2,000 | Speaker Fees |
| Miscellaneous Members | 1,550 | Refunds |
| FLC | 41,465 | Fees and Expenses |
| Total Accounts Payable | 53, | 426 |
| Miscellaneous Expense: | | |
| Network Solutions | 179 | Website Domain Expenses |
| Digicert | 131 | Website Domain Expenses |
| Hello Florida | 437 | Conference Expenses Invoice Received After Fiscal YE Close |
| L-Soft | 229 | Listserv Invoice Received After Fiscal YE Close |
| Yeti Custom Shop | 525 | Board Gifts |
| Walgreens | 125 | Gift Cards |
| Association Voting | 399 | Voting Software |
| My Office Products | 13 | Appointment Books |
| Amazon | 77 | Memorial Gift |
| Total Miscellaneous Expense | | 115 |